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eadership depends on simple human qualities. Above all, a leader requires the confidence of his men and this is to be gained only by commanding their respect for his personal character and professional knowledge; his sense of justice and common-sense; his energy, keenness and fore-thought; his indifference to personal danger and readiness to share the men's hardships, his cheerfulness in the faces of difficulties; the clearness and simplicity of his orders and his firm insistence on their execution; the pride he takes in his command.

Extract from Manual of B.O. Q. S.S. Drill and Ceremonial ~ C. Q. B. 90.